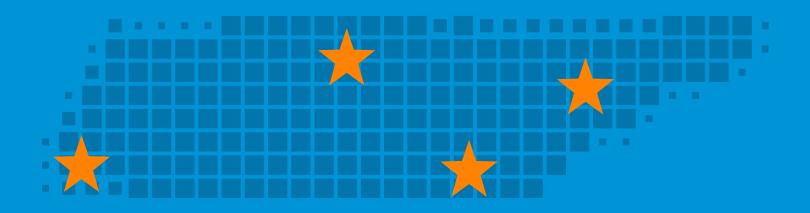
TENNESSEE TECH CENSUS 2018

GRIT & GROWTH

CHATTANOOGA | KNOXVILLE | MEMPHIS | NASHVILLE



On August 7th, 2018, the Powderkeg national innovation network launched a data initiative called The Tennessee Tech Census. Nearly 200 tech **founders, employees, investors,** and other tech leaders from Chattanooga, Knoxville, Memphis, and Nashville weighed in on the growing tech communities they call home. #WhyTennessee



DEDICATION

This project is dedicated to the statewide Tennessee tech community, and in particular the individual tech communities of Nashville, Memphis, Chattanooga, and Knoxville. The Tennessee Tech Census could not have happened without enthusiastic collaboration between members of these tech communities and our contributing partners. We deeply appreciate this support.

Community members, thank you for the hours you've spent completing the survey and sharing your honest feedback. To see how unique Tennessee's tech ecosystem is compared to other communities surveyed by the U.S. Tech Census project is both thrilling and humbling. In Tennessee, the data reveals a gritty, innovative tech community that pulls together and collaborates to create exceptional startup growth with the resources they share.

This report is presented with little editorializing or commentary from Powderkeg. Rather, it largely consists of intriguing data and opinions straight from the Tennessee tech community on what makes it special.

We hope the data presented here inspires a broader conversation about tech in Tennessee, and what we're capable of building together locally and nationally as united tech communities.



-The Powderkeg Team



CORPORATE AND LOCAL PARTNERS





























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SECTION 1

SURVEY PARTICIPANTS

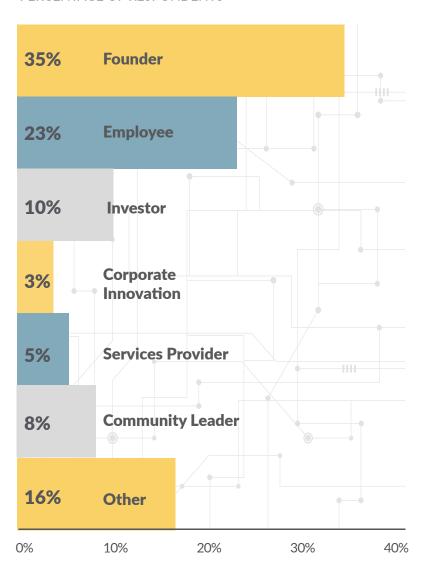
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RESPONDENT TECH ROLES

PERCENTAGE OF RESPONDENTS



RESPONDENT DEMOGRAPHICS



11% Ethinic Minority







RESPONDENT AGES & COMPANY PARTICIPANTS

RESPONDENT AGES

22% 28% 25% 12% 11% 2%

20s

30s 40s

50s

TECH STARTUPS REPRESENTED NUMBER OF COMPANIES

Health Tech	19	
Information Technology (IT)	16	
Marketing & Sales Tech (martech)	14	
Finance Tech (fintech)	8	
Entertainment & Sports Tech	7	
Retail & Ecommerce	5	
Biotech	4	
HR Tech	4	
Sensors (IoT)	4	
Insurance Tech (insurtech)	2	
Supply Chain & Logistics	2	
Other	4	

ARR DISTRIBUTION

44% <\$300K

19% \$300K - \$1.5M

22%

\$1.5M - \$6M

15% >\$6M

Knoxville had the highest number of startup respondents in Tennessee with ARR over \$6M.

TOP 3 STARTUP INDUSTRIES

CHATTANOOGA:

Sensors

Martech

Insurtech

NASHVILLE:

Health Tech

Martech

KNOXVILLE:

IT

Martech

Health Tech

MEMPHIS:

Health Tech

Fintech

Advanced

Manufacturing



TECH COMMUNITY & CULTURE

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We connect entrepreneurs with what they need to grow. launchtn.org

WHAT IS YOUR TECH COMMUNITY'S CORE VALUE?

Nearly 200 respondents were asked, "What word or phrase best describes their Tennessee Tech Community's core value."

Nashville Cha

Chattanooga

Knoxille

Memphis





What's really special and unique about Tennessee is that there is a genuine spirit of collaboration and reciprocity; a genuine interest in seeing others succeed. We call this the volunteer spirit.

-COURTNEY JONES, CEO, MomSource Network



The core value Nashville's tech community brings to the table is relationships. It's about giving without expectation.

-AARON SALOW, CEO, XOi Technologies



CLICK TO TWEET:

Tennessee tech communities, Chattanooga, Knoxville, Memphis and Nashville share several common core values like #integrity #innovation and #collaboration. See Grit & Growth:

Tennessee Tech Census 2018 by @powderkegco #WhyTennessee



DIVERSITY & INCLUSION

HOW MUCH DO YOU AGREE WITH THE FOLLOWING STATEMENTS?



^{*}Data represents all Tennessee Tech Communities Surveyed



21%

of Tennessee respondents identified as female



30%

of Tennessee respondents identified as LGBT allies.



11%

of Tennessee respondents identified as being part of an ethnic minority



In Memphis, we're intentional about cultivating entrepreneurs in a way that reflects the rich diversity of people who live in the region. We're fortunate to see successes from both women founders and founders of color on the rise.

-LOUISA SHEPHERD Director, Collective Impact at Epicenter Memphis



Statistics show that less than 1% of black and brown founders receive the funding or the resources to scale their companies in the tech industry. I foresee Nashville making a positive change towards these statistics. We are a city that welcomes all ages, backgrounds, ethnicities, races, and sexual orientations.

-COURTNEY "COKO" EASON, CEO, Milk The Moment, Inc.



TWEET THIS QUOTE



SOCIAL RESPONSIBILITY

WHICH SOCIAL ISSUE WOULD YOU LIKE TO SEE YOUR TECH COMMUNITY MOST IMPACT OVER THE NEXT FIVE YEARS?

Nashville Respondents' Top Priority



Health & Well-Being

Knoxville Respondents' Top Priority



Quality Education

Diversity & Equality

Chattanooga **Respondents' Top Priority**



Affordable & Renewable Energy



Safety & Reduced Violence

Memphis Respondents' Top Priority



Poverty & Hunger





Recycling & Waste Management

Other



Having social good behind what I'm doing has opened tons of doors for me. It's given me a great feeling in my heart, and it's changed a lot of lives.

-LEE FARABAUGH Co-Founder, StartupNinja



TWEET THIS QUOTE



CLICK TO TWEET:

Tennessee tech communities are ready to impact social issues, including health and well being, quality education, and diversity and equality. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee

^{*}Data represents all Tennessee Tech Communities Surveyed



Clean Air & Water

WHY FOUND HERE? #WHYTENNESSEE

FOR WHAT REASON DID YOU CHOOSE TO LOCATE YOUR TECH COMPANY IN YOUR REGION?

My Social Network is Here	48%		
Affordable Cost of Living	21%		
Local Tech Culture	9%		R 7
Affordable Talent	7%		
Affordable Office Space	6%		
Access to Mentorship and Guidance	5%		K 1 7
State and City Growth Incentives	3%		
Access to Funding	1%	1	

Chattanooga

- #1 Affordable Cost of Living
- My Social
 Network is here
- #3 Access to Mentorship

Knoxville

- #1 My Social Network is Here
- #2 Affordable Cost of Living
- #3 Affordable Office Space

Memphis

- My Social
 Network is Here
- #2 Affordable Cost of Living
- #3 Affordable Talent

Nashville

- #1 My Social Network is Here
- #2 Affordable Cost of Living
- #3 Affordable Talent



If you want to grow your company or career in a city that's affordable, with a great quality of life, and the opportunity to plug into a creative ecosystem that's second to none in the country, then Nashville is where you want to be. Your team will be better because they're here.

-BRIAN MOYER
President & CEO, Greater Nashville Technology Council



STARTUP RESOURCES



If we can create a state-wide network where an entrepreneur anywhere in Tennessee can stay wherever he or she is, build their business, and have access to resources from across the state, that's a winning formula.

-CHARLIE BROCK Former CEO, Launch Tennessee

TWEET THIS QUOTE

IS THERE ADEQUATE ACCESS TO LOCAL STARTUP SUPPORT RESOURCES IN YOUR TECH COMMUNITY?

	DISAGREED	UI	NDECID	ED	AGREED	
Local Service Providers		9%	21%	70%		Greatest Perceived Access: Knoxville 84% Agreed
Community Organizations		23%	15%	62%		Greatest Perceived Access: Chattanooga 78% Agreed
Mentors & Advisors		23%	29%	48%		Greatest Perceived Access: Knoxville 55% Agreed
Local Media Opportunities		23%	38%	39%		Greatest Perceived Access: Chattanooga 66% Agreed
Local Sales Opportunities		52%	25%	23%		Greatest Perceived Access: Nashville 30% Agreed
Government Incentives		50%	35%	15%		Greatest Perceived Access: Chattanooga 22% Agreed

^{*}Answered by 66 Tennessee technology founders.



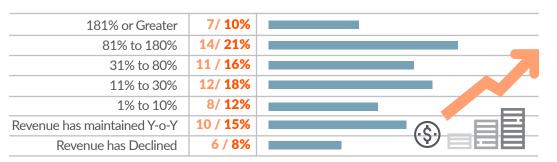
STARTUP PERFORMANCE

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Outsourced accounting and CFO services for busy, scaling tech companies. maccounting.com

FOUNDER OR EXECUTIVE, WHAT WAS YOUR ESTIMATED COMPANY'S YEAR-OVER-YEAR REVENUE GROWTH I N 2017?



^{*}Data represents all Tennessee Tech Communities Surveyed



CLICKTO TWEET: Chattanooga Tennessee startups are thriving. 55% of startup respondents grew revenue more than eighty percent in 2017. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyChattanooga



Chattanooga

55% of startup respondents grew revenue more than eighty percent in 2017.

Knoxville

22% of startup respondents grew revenue more than eighty percent in 2017.

Memphis

25% of startup respondents grew revenue more than eighty percent in 2017.

Nashville

CLICK TO TWEET:

High performance startup growth in

Tennessee. Greater

than thirty percent

of Tennessee start-

up respondents

surged revenue

more than 80% in 2017, out-pacing

several other major

tech hubs. See Grit

Tennessee Tech Census 2018 by

@powderkegco

#WhyTennessee

& Growth:

24% of startup respondents grew revenue more than eighty percent in 2017.



When you come visit Chattanooga, you'll feel that energy that there's a collective effort to help founders succeed. That's really important in the early days.

-SANTOSH SANKAR Co-Founder, Dynamo Venture Capital





STARTUP CUSTOMERS

WHAT TYPE OF CUSTOMERS **DO YOU SERVE?**

26% Midmarket (101-1,000 employees)

25% Enterprise (>1,000 employees)

20% SMB (20-100 employees)

17% B2C (Business to Consumer)

Very small business (<20 employees)

10% 30% 0% 20%

TWEET THIS QUOTE

Nashville is southern hospitality at its finest for entrepreneurs, and as Music City, it's a little bit country and a little bit rock n' roll.

-STRYKER WARREN Healthcare Executive



TWEET THIS QUOTE

The environment here in Tennessee is very collaborative. Our customers are winning, our employees are winning, and therefore we're

winning. When you create that sort of environment, no one says "no" when you bring new ideas, because everyone wants to win.

-LEE FARABAUGH Co-Founder, Startup Ninja

WHERE ARE THE MAJORITY OF YOUR CUSTOMERS LOCATED?

50% 40% 45% Southern **United States** 30% 24% 20% **East Coast United States** 10%

13% International

10% Midwest **United States**

West Coast United States



0%

SECTION 4

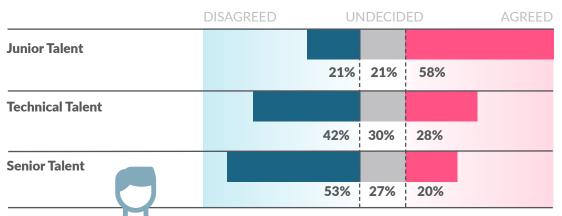
TECH STARTUP TALENT

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Helping high tech make better business decisions with top-ranked online graduate programs. https://kelley.iu.edu/

IS THERE ADEQUATE ACCESS TO STARTUP TALENT IN TENNESSEE?



*Answered by 66 Tennessee technology founders.

Are you an engineer or senior leader with startup experience? Tennessee has a great job for you.



The tech talent scene in is growing. The cool thing about what's happening in Nashville is that the city itself is a draw, it's an attractive place to live.

-GILES WARD COO. Hashed Health

FUN FACT

Tennessee was nicknamed The Volunteer State during the War of 1812, in which the volunteer soldiers from Tennessee displayed marked valor.

GEOGRAPHICALLY, WHERE DID YOU GO TO COLLEGE?

Outside of **Tennessee**

TWEET THIS QUOTE

20% Inside of Tennessee



CLICK TO TWEET: Tennessee is rapidly drawing in tech talent from around the country. Of those surveyed, 80% of tech employees went to college outside of Tennessee. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee



SALARIES & HOUSEHOLD EXPENSES

TECH STARTUP EMPLOYEE RESPONDENT STATISTICS

WHAT IS YOUR APPROXIMATE ANNUAL SALARY (INCLUDING DISTRIBUTIONS AND BONUSES)?

\$20.000-\$50,000

\$50.001-

\$80,000

\$80.001-

\$110,000 \$140,000

\$110.001- \$140.001-\$170,000

\$200,000

\$170.001- >\$200.000

FUN FACT

On a clear day seven states are visible from Lookout Mountain near Chattanooga.





\$20,000-\$50,000

\$50.001-\$80,000

\$80.001-\$110.000

13% \$110.001-\$140,000

3% >\$140.000 **CLICK TO TWEET:**

Tech employees in Tennessee value company culture, their company's product, and the quality of their leadership team more than compensation and benefits. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee



CLICK TO TWEET: Tennessee provides an affordable quality of life for tech talent. 58% of tech employees surveyed have annual household expenses under \$50k, a higher percentage than any other tech region surveyed to date. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee

WHY DO YOU CHOOSE TO WORK AT YOUR CURRENT EMPLOYER?

Company Culture	40%	
assion for the Product or Service	18%	٠,٨
The Leadership Team	16%	74
Competitive Compensation	10%	
Competitive Benefits	5%	
My Friend(s) Work Here	3%	וייץ –
Other	8%	



WHY WORK HERE? #WHYTENNESSEE

WHY DO YOU CHOOSE TO WORK IN TENNESSE?

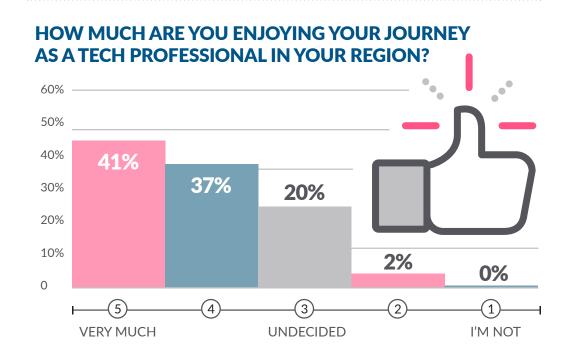
Affordable Cost of Living 23%
My Social Network is Here 19%
Our Tech Community and Its Culture 16%
I Went to College Here 16%
Career and Income Growth Opportunity 12%
I Grew Up Here 7%
Sports & Entertainment Options 5%
Access to Mentorship 2%



Do we have the talent here in Nashville? Yes, absolutely. They're not just talented though. We have great people.

-MEL TAYLOR President & CEO, splitsecnd







CLICK TO TWEET: Tennessee tech founders, take note. Your employees value company culture more than any other tech community we've surveyed to date. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee



TECH STARTUP FUNDRAISING

BROUGHT TO YOU BY



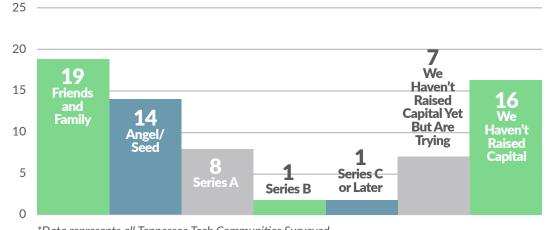
Connecting entrepreneurs to the critical resources needed to create, launch, or grow a business. www.ec.co

FOUNDER, APPROXIMATELY HOW MUCH EQUITY CAPITAL HAS YOUR COMPANY RAISED TO DATE?

\$6,300,001 - \$12,700,000	2 / 4%
\$3,100,001 - \$6,300,000	7/ 14%
\$1,500,001 - \$3,100,000	3 / 6%
\$700,001 - \$1,500,000	5/ 10%
\$300,001 - \$700,000	9 / 18%
\$100,001 - \$300,000	7 / 14%
\$0 - \$100,000	17/ 34%

WHAT SERIES WAS YOUR LAST FUNDING ROUND?

NUMBER OF COMPANIES



^{*}Data represents all Tennessee Tech Communities Surveyed



I find that people in the state of Tennessee, the South, and in the Midwest make for better entrepreneurs. I think people who lack hubris make for great entrepreneurs.

-ANDREW GOLDNER Co-founder, GrowthX





CLICK TO TWEET: 65% of startup founders surveyed in Tennessee have raised capital, the highest percentage of any tech region surveyed by Techcensus.org to date. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee

STARTUP GROWTH RESOURCES

ACCESS TO CAPITAL IS A NATIONAL ISSUE

PERCENTAGE OF SURVEYED TECH FOUNDERS WHO RAISED CAPITAL BY REGION:

65%

57% **Greater Cincinnati** 46%

60%

Central Indiana Denver/Boulder

Tennessee

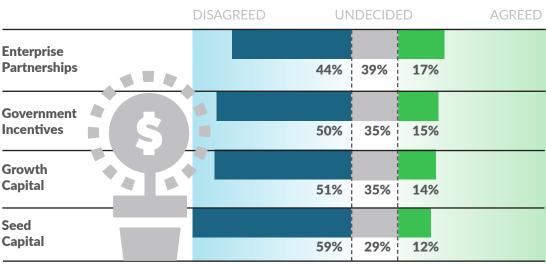


We've worked hard at Launch Tennessee to help plug the gap with early stage capital. We've added significant tools to our kit, including the **Angel Tax Credit, SBIR** Matching Fund, and our own Impact Fund. We've also increased national and regional investments through our 36|86 **Entrepreneurship** Festival.

-CHARLIE BROCK Former CEO. Launch Tennessee

TWEET THIS QUOTE

IS THERE ADEQUATE ACCESS TO INVESTMENT **CAPITAL, PARTNERSHIPS, AND GOVERNMENT INCENTIVES IN YOUR REGION?**



*Answered by 66 Tennessee technology founders.

14%

of surveyed founders have state or local growth incentives



73%

of surveyed founders struggled to raise capital in Tennessee



INVESTMENT FUND STATS

TENNESSEE FUND MANAGER & ANGEL RESPONDENTS

APPROXIMATELY HOW MUCH CAPITAL HAS YOUR FUND **INVESTED INTO TECH COMPANIES IN YOUR REGION?**

NUMBER OF RESPONDENTS

<\$300K

\$300K- \$700K-\$700K

\$6.3M-

WHICH OF THE BELOW COMPANY CATEGORIES DOES YOUR FUND HAVE THE MOST INVESTMENTS IN? NUMBER OF RESPONDENTS

IT & Infrastructure	4	
Health Tech	3	
Supply Chain & Logistics Tech	2	
Agriculture (agtech)	1	
Biotech	1	
Sports & Entertainment Tech	1	
Law Tech	1	

FUN FACT

Tennessee has more than 3.800 documented caves.



The tech funding scene in Tennessee depends on what type of tech you have. For example, if you're a software company and you're building an innovative healthcare solution with a good team, you'll have a pretty good shot at getting seed money here.

-ROBERT WYNKOOP, Founder, Patriot Technology

GROWING TECH INDUSTRIES

ALL TENNESSEE RESPONDENTS

WHAT INDUSTRY DO YOU SEE GROWING THE MOST IN YOUR REGION OVER THE NEXT 5 YEARS?

CLICK TO TWEET: Calling the nation's healthcare technology professionals. Tennessee is guickly becoming the health tech capital of the country. Find a great tech job and a high quality of life. See Grit & Growth: Tennessee Tech Census 2018 by @powderkegco #WhyTennessee



Nashville early on was pretty much known as a healthcare town. Now you're seeing a lot of startups in areas other than healthcare. Diversity is starting.

-TOM WHITE CEO, iQuantifi



TWEET THIS QUOTE

Chattanooga

- Supply Chain & **Logistics Tech**
- Advanced Manufacturing
- Health Tech

Knoxville

- Advanced Manufacturing
- Energy Tech
- Health Tech

Memphis

- **Biotech**
- Health Tech
- Supply Chain & Logistics Tech

Nashville

- Health Tech
- Biotech
- JT & Infrastructure



TECH COMPANIES TO WATCH

CHATTANOOGA

STARTUP: BEST CULTURE

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	Bellhops	Bellhops
2	iii	Skuid
3		Branch Technology
4	© ·	Collider
5	RR	RootsRated
6	A	Ambition
7		Carbon Five
8		FreightWaves
9	m	Motivo
10	V	VeryPossible

ENTERPRISE: MOST INNOVATIVE*

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	epb	EPB
2		Volkswagen
3	SANOFI	Sanofi
4		Erlanger Hospital
5	X	Kenco
6	<u></u>	Amazon
7		Reliance Partners
8	5	Steam Logistics
9	U.S. XPRESS	U.S. Xpress
10	Covenant Transport	Covenant Transport

KNOXVILLE

STARTUP: BEST CULTURE

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	•	Cirrus Insight
2		StoragePug
3	ps	PerfectServe
4	•	Vortext Analytics
5	(S)	mobius
6	eb	EventBooking
7	9	MomSource
8		Red Stag Fulfillment
9	RECHNOLOGIES	RDI Technologies
10		Vendor Registry

ENTERPRISE: MOST INNOVATIVE*

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	Discovery	Discovery
2	ŖĄŊĮO,SYSŢĘŊS	Radio Systems
3	₹75 YEARS	Oak Ridge Lab
4	7	The Tombras Group
5	Clayton	Clayton Homes
6	тн	TeamHealth
7	Š	Provision Healthcare
8	DENSO Crafting the Core	DENSO
9	.9	Sword & Shield
10	jtv.	JTV



MEMPHIS

STARTUP: BEST CULTURE

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1		SOMAVAC Medical
2		SweetBio
3	0	DEVCON
4		Soundways
5	HelloHome	HelloHome
6	4	Simple Focus
7		Graph Story
8	1	Preteckt
9		Tech901
10		lbtechnology inc.

ENTERPRISE: MOST INNOVATIVE*

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	FedEx.	FedEx
2	^	ServiceMaster
3	*	Smith & Nephew
4	2.	St. Jude Children's Research Hospital
5	GTx ⁻	GTx
6	SSST LE BORNES	Methodist Le Bonheur Healthcare
7		Wright Medical
8	Pfizer	Pfizer
9		AutoZone
10		International Paper



NASHVILLE

STARTUP: BEST CULTURE

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	emma	emma
2		LeanKit (Plainview)
3		Digital Reasoning
4	HASHED HEALTH	Hashed Health
5	6	Soundstripe
6	×	FoxFuel Creative
7	NAME OF THE PERSON OF THE PERS	GoCheck Kids
8	mixtroz	Mixtroz
9	(MM)	Jammber
10	INITIAL STATE	Initial State

ENTERPRISE: MOST INNOVATIVE*

BY POPULAR VOTE OF SURVEY PARTICIPANTS

1	 	Asurion
2	JVOTS TO BE	HCA Healthcare
3	NISSAN	Nissan
4	Δ	Change Healthcare
5		HealthStream
6	INGRAM	Ingram Content Group
7	LIFE POINT HEALTH	LifePoint Health
8	VANDERBILT	Vanderbilt Medical Center
9	wework	WeWork
10	DELL	Dell



CONCLUSION

"The best way to predict the future is to create it."

- ABRAHAM LINCOLN

Technology is integral to how humans shape the future. Moore's Law supports the concept that technology is accelerating at an exponential rate. Therefore, technologists are shaping the future at an unprecedented pace.

The state of Tennessee and its burgeoning number of tech entrepreneurs have earned as much right as anyone else to shape the future of humanity. Tennessee has a fascinating culture, one where individual ruggedness greets a spirit of volunteerism, where industrious and creative energies swirl together. With qualities like those, Tennessee's culture is a natural fit for entrepreneurs looking for a place to found innovative companies.

Moreover, the established industries within Tennessee amplify the opportunities for tech entrepreneurs. Mature sectors such as healthcare, music, and evangelical publishing, for example, do more than create economic stability. Each one emphasizes connecting with, understanding, and serving an audience. For entrepreneurs who must win through building tech products that authentically serve their customers, they could find few better environments than Tennessee.

The Powderkeg network looks forward to working with Tennessee's statewide tech community, and its individual tech communities of Nashville, Memphis, Chattanooga, and Knoxville. We want to ensure that all Tennessee startups have the resources needed to fulfill their visions. We all can amplify that effort by helping tech professionals and investors around the country (and world) see insights from this report.

Please take a moment to share this report on social media.

Thank you!

#WHYTENNESSEE #UNVALLEY #WHYNASHVILLE #WHYMEMPHIS









#WHYCHATTANOOGA #WHYKNOXVILLE



